# Team Decision Theory and Information Structures

## August 9, 2015



"The theme of this week's team meeting is,
"Take It Right to the Edge'."



### References

Yu-Chi Ho, "Team Decision Theory and Information Structures", Proceedings of IEEE, Vol. 68, No. 6, June 1980

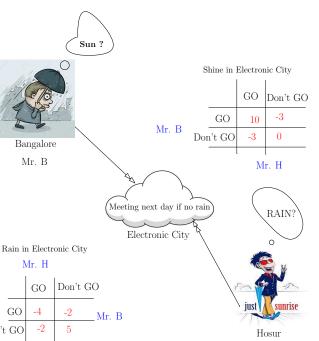
## **Outline**

- Introduction
- General mathematical model
- Example and variations
- Signaling and information theory
- Conclusions

# **Example**

GO

Don't GO





## **Solution**

	$\xi_B$	r	r	r	r	s	s	s	s
	$\xi_H$	r	r	s	s	r	r	s	s
	$\xi_E$	r	s	r	s	r	s	r	s
P	rob.	0.25	0.05	0.1	0.1	0.1	0.1	0.05	0.25

### Expected payoff

$$\bar{J} = \sum_{\xi} L(u_B, u_H, u_E) \Pr(\xi_B, \xi_H, \xi_E)$$

where  $u_B = \gamma(\xi_B)$  and  $u_H = \gamma(\xi_H)$  and L is the payoff function

What is the optimal decision rule?



# **Main Ingredients**

- Each decision maker has access to different but correlated information about some underlying uncertainty
- Need for coordinated actions on the part of all decision makers in order to realize the payoff

Note 1: In absence of any of the above problem simplifies

Note 2: Any kind of communication is permitted beforehand

## **Formal Model**

- ▶ States of nature:  $\xi = [\xi_1, \xi_2, \cdot, \xi_m]$  with given distribution  $p(\xi)$
- ▶ Set of observations:  $z = [z_1, \dots, z_n]$ , where for all i

$$z_i = \eta_i(\xi_1, \cdots, \xi_m)$$

 $\{\eta_i|i=1,\cdots,n\}$ : Information structure of the problem

- ▶ Set of decision variables:  $u = [u_1, \dots, u_n]$
- ▶ Strategy (decision rule):  $\gamma_i : Z_i \to U_i$  where for all  $i \gamma_i \in \Gamma_i$  and  $u_1 = \gamma(z_i)$
- ▶ Loss (payoff) function:  $L : \Xi \times U \rightarrow R$  i.e.,

$$Loss = L(u_1, \cdots, u_n, \xi_1, \cdots, \xi_m)$$

$$\boxed{\mathsf{minimize}_{\{\gamma_1,\cdots,\gamma_n\}\in\Gamma_1\ X\cdots\ X\ \Gamma_n\}}J=\mathbb{E}_{\xi}[L(u=\gamma(\eta(\xi)),\xi)]}$$



## **Design Issues**

- ▶ What should one do?: Design of decision rules  $\gamma_i$
- lacktriangle What should know what?: Design of information structure  $\eta$

## ith Decision Maker's View Point

 $\overline{\gamma}_i$ : strategy of all other DMs (fixed) and DM<sub>i</sub> knows it.

DM<sub>i</sub>'s problem

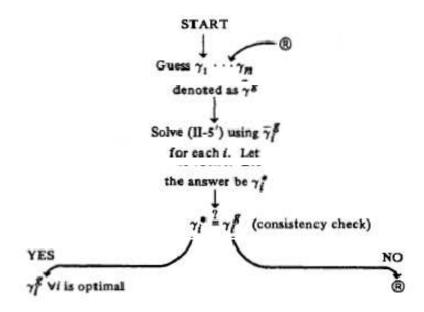
$$\min_{\gamma_i \in \Gamma_i} J(\gamma_i, \bar{\gamma}_i) = \mathbb{E}_{\xi}[L(u_i = \gamma_i(\eta_i(\xi)), \bar{\gamma}_i, \xi)] 
= \min_{\gamma_i \in \Gamma_i} \mathbb{E}_{z_i} \mathbb{E}_{\xi|z_i}[L(\gamma_i, \bar{\gamma}_i, \xi)] 
= \mathbb{E}_{z_i} \min_{u_i \in U_i} \mathbb{E}_{\xi|z_i}[L(u_i, \bar{\gamma}_i, \xi)]$$

Hence, for all *i* 

$$\min_{u_i \in U_i} \mathbb{E}_{z_i} \min_{u_i \in U_i} \mathbb{E}_{\xi \mid z_i} [L(u_i, \bar{\gamma}_i, \xi)] \equiv \min_{u_i \in U_i} J_i(u_i, z_i, \bar{\gamma}_i)$$



## **A Procedure**



# **Examples: Two Person Team Problems**

Loss

$$L = \frac{1}{2}(x + au_1 + u_2)^2 + hu_1^2 + gu_2^2, \ \ a, g \ge 0 \ \text{and} \ \ h > 0$$

Observations

$$y_1=x+bv_1\quad b>0$$
 
$$y_1=x+cu_1+dv_2\quad c\geq 0, d>0$$
 where  $x\sim \mathcal{N}(0,\sigma^2),\ v_1\sim \mathcal{N}(0,1)$  and  $v_2\sim \mathcal{N}(0,1)$ 

▶ Difference?

## **First Variation**

Loss

$$L = \frac{1}{2}(x + u_1 + u_2)^2 + \frac{1}{2}u_1^2 + \frac{1}{2}u_2^2, \ a = 1, h = g = \frac{1}{2}$$

Observations

$$y_1=x+v_1\quad b=1$$
 
$$y_1=x+v_2\quad c=0, d=1$$
 where  $x\sim\mathcal{N}(0,\sigma^2),\ v_1\sim\mathcal{N}(0,1)$  and  $v_2\sim\mathcal{N}(0,1)$ 

Interpretation!



## **Solution**

Guess  $u_1 = k_1 z_1$  and  $u_2 = k_2 z_2$  for 'procedure'

$$u_1 = -\frac{1}{2}\mathbb{E}_{\xi|z_1}(k_2z_2+x)$$

$$u_2 = -\frac{1}{2}\mathbb{E}_{\xi|z_2}(k_1z_1 + x)$$

Consistency condition gives

$$\begin{bmatrix} 1 & \frac{\sigma^2}{2(\sigma^2+1)} \\ \frac{\sigma^2}{2(\sigma^2+1)} & 1 \end{bmatrix} \begin{bmatrix} k_1 \\ k_2 \end{bmatrix} = -\begin{bmatrix} 1 \\ 1 \end{bmatrix} \frac{\sigma^2}{2(\sigma^2+1)}$$

Thus, 
$$k_1^* = k_2^* = -\frac{\sigma^2}{3\sigma^2 + 2}$$
 (Global optimal?)

# **Proof: Global optimal**

Let  $u_i^* = \gamma_i * (z_i) = k_i * z_i$  for i = 1, 2 denote the 'individually' optimal solution; and  $u_i = \gamma_i(z_i)$  be any other strategy.

Using strict convexity of L

$$L(u_1, u_2, \xi) > L(u_1^*, u_2^*, \xi) + \sum_{i=1}^2 \frac{\partial L}{\partial u_i} \Big|_{u_1^*, u_2^*} (u_i - u_i^*)$$

Now take expectation on both sides and substituting  $u_i \to \gamma_i$  and  $u_i^* \to \gamma_i^*$ 

## **Proof Contd.**

$$J(\gamma_{1}, \gamma_{2}) \equiv \mathbb{E}[u_{1} = \gamma(z_{1}), u_{2} = \gamma(z_{2}), \xi]$$

$$> J(\gamma_{1}^{*}, \gamma_{2}^{*}) + \mathbb{E}\left\{\sum_{i=1}^{2} \frac{\partial L}{\partial u_{i}}\Big|_{u_{1}^{*}, u_{2}^{*}} (\gamma_{i} - \gamma_{i}^{*})\right\}$$

$$= J(\gamma_{1}^{*}, \gamma_{2}^{*}) + \mathbb{E}_{z_{i}}\left[\sum_{i=1}^{2} \mathbb{E}_{\xi|z_{i}} \left\{\frac{\partial L}{\partial u_{i}}\Big|_{u_{1}^{*}, u_{2}^{*}}\right\} (\gamma_{i} - \gamma_{i}^{*})\right]$$

$$= J(\gamma_{1}, \gamma_{2})$$

#### **Proposition**

In linear-Quadratic Gaussian team with Q¿0

$$L = \frac{1}{2}u^TQu + u^TS\xi$$
, when  $Q > 0$ , and  $\xi \sim \mathcal{N}(0, \Sigma)$ 

and

$$v = H \varepsilon$$

The unique optimal solution is linear in the information and is



"Well, Ladies and Gentlemen, I'm sure my little talk has made you all think."